



# Identifying future challenges of the organic and low input milk supply chain

Dr. Terhi Latvala, MTT Agrifood Research Finland

Co-authors: Maurizio Sajeva, Susanne Padel, Philippa Nicholas, Raffaele Zanoli







## What is low input?

(in Finnish: matalan panoskäytön)

Organic dairy farming is clearly defined through European legislation, the concept of low-input is not commonly defined.

Common definition for low-input dairy is based on low levels (quantity or cost as an approximation of quantity) of purchased feed, fertilizer, crop protection and high numbers of days at pasture.

See Hietala et al. Milk yield varies from 2 200 - 10 000 kg / cow / year

## **SOLID- Future Dairy Workshop**

May 2014, Finland

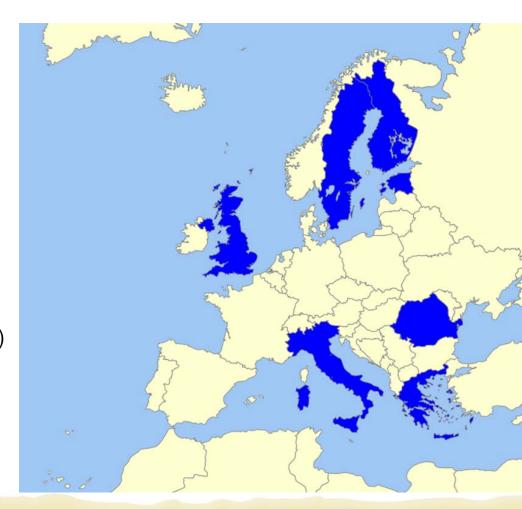
1,5 days workshop

Totally 11 participants

6 last-minute cancellation

3 groups

- Nordic (Sweden, Finland)
- Eastern Europe (Estonia, Romania)
- Western Europe (Italy, UK)







### Aim and methodology

#### Aim:

Identify optimal Supply Chain Management strategies, adapting the organic and low-input production systems to geographical and cultural diversity and improve their competitiveness.

#### Methodology:

Participatory interaction in a Future Workshop

#### **Outcome:**

Proposal of optimal strategies for the adoption of the innovative production systems in organic and low-input dairy supply chains.



### **Future Workshop Methodology**

Critique

Visioning

Operationalisation

Implementation

## Workshop structure

## Day 1: Task 1.1 Individual brainwriting

- What are the main problems in dairy supply chains?
- What could be improved to enhance competitiveness and sustainability in the dairy sector?
- What hampers your competitiveness?
- What is not sustainable?

Day 1: Task 1.2
Presentation of challenges and discussion

Day 1: TASK 2.1
From existing challenges
to ideal future

Day 1: TASK 2.2

Novel strategies from SOLID project

Day 1: TASK 3.1

Optimal strategies/
actions are voted
in terms of practicality
and perceived supply
chain acceptability

Day 1: TASK 3.2

Steps to implement created innovations and solution planned by themes (in groups)

- What are the further steps to implement suggested innovations/solutions?
- What policy would be recommended?
- What are the roles of actors and stakeholders in the supply chain?

Day 2: Brainstorming on transferability





#### Identifying challenges in tasks 1.1-2.1

## Day 1: Task 1.1 Individual brainwriting

- What are the main problems in dairy supply chains?
- What could be improved to enhance competitiveness and sustainability in the dairy sector?
- What hampers your competitiveness?
- What is not sustainable?

Day 1: Task 1.2
Presentation of challenges and discussion

Day 1: TASK 2.1
From existing challenges
to ideal future







# Results

## **Group A: Nordic**

#### Farm

#### **Profitability**

High capital investment costs / price of milk / milk quota abolition

Lack of homegrown protein feed

## Feeding strategy

Grass based / use of by-product

#### Policy

## Regional production differentation

Crop and animal husbandry moving to different regions

## Political commitment

Long term commitments

#### Consumers Markets

## Competition with beverages

Coca-cola etc

## Reputation of ruminants

Green house gases / feeding efficiency / feeding strategy / breed

#### Lack of options

New product development / new varieties

## **Group B: Central & Eastern Europe**

#### Farm

EU/home-grown feed (price and availability)

Selling male calves is difficult because of low price

Use of new technology too costly

Low farm profitability (prices for products and cost of production)

#### Consumers & Markets

Low trust in organic label

High end-price of organic products

Waste along the supply chain

Low price for farmers

Consumers want skimmed milk / "white water" (<2,5%)

Small amounts producted in different locations

Keeping the cold chain

Low demand / consumption on organic products

### **Group C: Western Europe**

#### Farm

Farm profitability/ Reduce cost/ Milk price/ Risk

Better grassland utilisation/ Improving feed efficiency/ Feed self-sufficiency/ Reliable forage production/ Improve pasture

Application of best practise / Farm ease of management Health & welfare (feed, udder, fertility) / Mastitis (antibiotics reduction (contamination), antibiotics elimination, welfare)

Milk quality

- -Contamination
- -Fatty acids

Protein sources alternative to soya

#### Consumers Markets

Power of processors + supermarkets / Involve farm in process of cooperation

Lack of local distribution

Power of processors + supermarkets / Involve farm in process of cooperation

Dairy product innovation / Milk differentiation (e.g. welfare, constituent) / Voluntary certification

Organic production: production/supply balance

# Level of challenges in the supply chain

Group	Farm level	Policy	Consumers Markets
Nordic	3	2	3
Eastern Europe	4	O	8
Western Europe	6	O	5





#### Conclusions

Two main overlapping themes over all geographigal areas

- Farm profitability (six challenges)
- Home-grown (EU or country level) protein feed (totally three challenges, one in each group)

# One example of the innovations mentioned by workshop participants

As one solution to the farm profitability problem, two groups identified that transparency (e.g. by using specific transparency indicators or by explaining more about the production process to the consumers) could be part of the solution.

## Thank you!

#### Acknowledgements

Maurizio Sajeva MTT Agrifood Research Finland Philippa Nicholas. Aberstywyth University Susanne Padel, Organic Research Center Raffaele Zanoli, Polytechnic University of Marche



